

NIKE, INC. STATEMENT ON FORCED LABOR, HUMAN TRAFFICKING AND MODERN SLAVERY FOR FISCAL YEAR 2023



I. BACKGROUND

NIKE, Inc.'s (NIKE) commitment to serving athletes everywhere has taught us that equality on the field is a powerful catalyst to driving equality off the field. NIKE supports human rights as defined by the Universal Declaration of Human Rights, which recognizes that "all human beings are born free and equal in dignity and rights". We work to elevate human potential through our products, partnerships and operations, something that cannot be accomplished without a fundamental respect for human rights throughout NIKE's operations. We expect the same from our suppliers, and we focus on working with long-term, strategic suppliers that demonstrate a commitment to engaging their workers, providing safe working conditions and advancing environmental responsibility in accordance with NIKE's [Code of Conduct](#) and [Code Leadership Standards](#). This includes working to combat risks of forced labor.

This statement is being furnished pursuant to the UK Modern Slavery Act, the Australian Modern Slavery Act and the California Transparency in Supply Chains Act. This statement discusses NIKE's global business practices to address forced labor. It encompasses NIKE, Inc. and its consolidated subsidiaries because we take a global approach to forced labor, human rights and compliance. However, not all of our consolidated subsidiaries are subject to the UK Modern Slavery Act, the Australian Modern Slavery Act and the California Transparency in Supply Chains Act.

As used in this statement, forced labor includes modern slavery, prison labor, indentured labor, bonded labor, human trafficking, or other similar conduct. For more information on NIKE's commitment to sustainability and human rights, please see our annual [Impact Report](#)

II. NIKE OVERVIEW AND SUPPLY CHAIN STRUCTURE

NIKE is the largest seller of athletic footwear and apparel in the world. We sell our products through NIKE-owned retail stores and through digital platforms, to retail accounts and through a mix of independent distributors, licensees and sales representatives in virtually all countries around the world. Virtually all of our products are manufactured by independent contract suppliers. To learn more about NIKE, view our annual and quarterly reports on the [NIKE Investor site](#).

We are growing our business through long-term relationships with suppliers that are committed to our strict standards of sustainability and human rights, product excellence and compliance with local laws. Our sourcing strategy prioritizes and favors suppliers that show demonstrable leadership in corporate responsibility and sustainability, seeking to move beyond minimum standards. As part of our growth strategy, we seek suppliers who drive sustainable business growth by minimizing their environmental impacts, fostering a strong culture of safety and developing an engaged and valued workforce.

NIKE discloses the independent finished good and material suppliers used to manufacture NIKE products in an interactive map that can be found on the [NIKE Manufacturing Map](#).

NIKE's commitment to ethical practices in our own operations and our supply chain begins at the highest level – from our CEO and Board of Directors. NIKE, Inc.'s Corporate Responsibility, Sustainability & Governance Committee of the Board of Directors reviews and evaluates the Company's significant strategies, activities, policies, investments and programs regarding corporate purpose, including corporate responsibility, sustainability, human rights, global community and social impact, and diversity and inclusion; and provides oversight of management's efforts to ensure that the Company's dedication to sustainability (including environmental sustainability and human rights) is reflected in its business operations. NIKE's executive leadership team reviews and confirms all company-wide sustainability policies and targets, reviews performance toward targets, receives updates on key issues and emerging trends, and provides oversight for efforts to improve.

More information can be found under [Governance](#) on the NIKE Purpose site.

III. NIKE'S CODE OF CONDUCT & STANDARDS TO ADDRESS FORCED LABOR

NIKE takes seriously and fully supports national and international efforts to end forced labor, human trafficking and modern slavery. NIKE's requirements for suppliers are contained in our [Code of Conduct](#) and [Code Leadership Standards](#). The Code of Conduct lays out the required minimum standards we expect each supplier to meet in producing NIKE products and includes strict requirements around forced and child labor, excessive overtime, compensation, and freedom of association amongst other requirements. The Code Leadership Standards specify how the Code of Conduct should be implemented. This document also articulates how we measure suppliers' compliance efforts and progress against our Code of Conduct, including specific requirements on the management of key forced labor risks.

We have progressively raised expectations for our contract suppliers through evolving the standards within our Code of Conduct and Code Leadership Standards. NIKE's Code of Conduct and Code Leadership Standards include specific requirements to address key risks of forced labor. NIKE regularly reviews and updates NIKE's Code of Conduct and Code Leadership Standards.

In fiscal year 2021, we updated our Supplier Code of Conduct to better reflect our priorities across labor, health and safety, and the environment, drive consistency across the NIKE supply chain and progress toward our 2025 targets. As part of these changes, we added a new requirement for suppliers to develop and share their own internal Code of Conduct.

IV. DIRECT SUPPLIERS' CERTIFICATION OF MATERIALS

NIKE requires its finished goods suppliers to verify they are sourcing materials from vendors that are compliant with NIKE's [Restricted Substances List \(RSL\)](#) and NIKE's Code of Conduct. NIKE's Supply Agreements also explicitly require suppliers to comply with all local labor laws and NIKE's Code of Conduct and Code Leadership Standards.

V. DUE DILIGENCE, RISK ASSESSMENT & MONITORING

NIKE continually evaluates and updates our systems to identify and address risks in our supply chain, including those related to forced labor. We do this by leveraging information from external sources and supplier specific risks through NIKE's own programs. NIKE is working to map forced labor related risks further up the supply chain and is expanding engagement with Tier 2 suppliers. Over the past few years, we have prioritized our work on forced labor risks in our supply chain to focus on suppliers employing foreign migrant workers.

NIKE uses the CUMULUS Forced Labor Screen™, a due diligence tool to help identify risks related to the recruitment of foreign migrant workers by NIKE suppliers, including a feature for verification of recruitment fee payment and reimbursement. We have expanded use of the tool to all Tier 1 finished goods and strategic Tier 2 suppliers hiring foreign workers. This tool helps NIKE better understand current recruitment practices and allows us to map overlaps in recruitment agents at both the facility and country level. It also helps us identify risks and opportunities to further support our suppliers and their recruiting agents in implementing best practices and serves as an ongoing tool to monitor the effectiveness of programs in addressing and minimizing risks related to forced labor.

NIKE uses both internal and external third-party audits to assess compliance with our requirements and local law. These assessments take the form of audit visits, both announced and unannounced, to measure supplier conformance to NIKE's Code of Conduct, Code Leadership Standards and local law. NIKE audits assess forced labor risks, including the employment of vulnerable worker groups such as foreign migrants, interns and temporary workers, and high-risk practices such as payment of recruitment fees and restrictions on freedom of movement. Contract suppliers are monitored on a schedule based on their performance. More information on NIKE's audit program can be found in the [NIKE Impact Report](#).

We also monitor conditions at contract suppliers through audits and assessments by independent organizations, including the [Fair Labor Association](#) and the [Better Work Programme](#), a joint project of the International Labour Organization (ILO) and International Finance Corporation (IFC). Overall, our monitoring program includes our materials supply chain and distribution centers.

NIKE works in partnership with [Issara Institute](#) to conduct Foreign Migrant Worker assessments at suppliers in Thailand. This survey assesses gaps in the foreign migrant worker recruitment process, implementation of the 'Employer Pays Principle' and working conditions provided to the workers. In FY23, we implemented the survey with selected Thailand facilities employing foreign migrant workers.

In FY23, NIKE launched a Foreign Migrant Worker Enhanced Due Diligence program that adds a specialized approach to identify issues related to foreign migrant workers and forced labor beyond regular Labor, Health and Safety, and Environment assessments. As part of that program we partnered with civil society organizations (CSOs) to deploy a pilot of the [Specialty Validated Assessment Program \(SVAP\) on Forced Labor](#), a program focused on identifying the risk of forced labor at employment sites and with labor providers, with selected suppliers in Malaysia, Taiwan, and Jordan.

VI. REMEDIATION AND EFFECTIVENESS

Working with a wide range of organizations and experts, NIKE continuously seeks to improve our approach to evaluating working conditions in our supply chain and working with our suppliers to enhance their capabilities. NIKE works with internal, external, and independent monitoring organizations to carry out audits and help in remediation and capability-building efforts. If we are provided evidence of an issue of non-compliance within one of our contract suppliers, we investigate it promptly. Where improvements are required, we seek to drive ownership by supplier management to identify and correct issues and improve systems to address root causes in order to prevent reoccurrences. This remediation work includes reimbursement of fees paid by workers that are in violation of NIKE's 'Employer Pays Principle'. Should a supplier fail to remediate issues identified by an audit or allegation investigation according to NIKE's requirements it would be subject to review and sanctions, including potential termination of the relationship.

VII. TRAINING AND ACCOUNTABILITY

NIKE believes suppliers that prioritize the well-being of their workers, by engaging with them to understand their needs, have better supplier performance. We also know that our ability to influence suppliers is dependent, in part, on how we build the right incentives and sanctions into our business relationships. Our Manufacturing Index, introduced in 2012, scores suppliers on sustainability, including labor practices, on par with traditional metrics of cost, quality and on-time delivery.

To more fully integrate our compliance and sustainability criteria into sourcing and purchasing decisions, NIKE provides training to employees with responsibility for supply chain management. The training advances enhanced understanding and compliance with our sustainability policies, our Code of Conduct and Code Leadership Standards, that include our expectations on ethical recruitment. The training curriculum includes a specific highlight on our requirements to prevent risks of forced labor.

NIKE continues to partner with the Responsible Labor Initiative (RLI) to deliver the [Responsible Recruitment Due Diligence Toolkit training](#) for recruitment agents. These recruitment agents recruit foreign migrant workers for NIKE contract suppliers in Taiwan. The training is complemented by post-training coaching and consultation programs aimed at the recruitment agents. Post-training coaching and consultation provides direct support from RLI to identify gaps in recruitment systems, develop sustainable improvement plans and prioritize these plans for implementation.

VIII. COLLABORATIVE SOLUTIONS

NIKE believes addressing the complexity of critical human rights risks, such as forced labor, often requires precompetitive collaboration across suppliers, civil society organizations, and governments. We engage with multi-stakeholder working groups to assess industry solutions that will help preserve the integrity of global supply chains. NIKE has long partnered with multi-stakeholder and external organizations such as the Fair Labor Association and the International Labour Organization and International Finance Corporation's Better Work Programme to address labor risks in our supply chain.

NIKE is a founding signatory to the American Apparel and Footwear Association & Fair Labor Association's Apparel & Footwear Commitment on Responsible Recruitment. The principles of the Commitment, centered on addressing risks for forced labor, are aligned with NIKE's standards and the work we have been doing with our supply chain manufacturers for more than a decade. We believe this builds on the focus by several other sectors to drive change in the dynamics of how workers are recruited, including cross-border employment. NIKE is also a member of the [Leadership Group for Responsible Recruitment \(LGR\)](#), an initiative of the Institute for Human Rights and Business and is a member of the Responsible Labor Initiative (RLI), an Initiative of the Responsible Business Alliance to further our work and goals on eliminating forced labor risks in our supply chain. Each organization helps us advance core aspects of our strategy.

NIKE works collaboratively with a number of non-governmental organizations to address forced labor. NIKE has a strategic partnership with Issara Institute in Thailand. All NIKE Tier 1 and Tier 2 suppliers operating in Thailand that employ foreign migrant workers have access to a program enabling on-site support, expert consultation and on-going engagement with workers and supplier management. At the core of the program is worker voice, where both foreign and local workers can provide feedback or concerns through multiple channels managed by Issara. This work focuses on building trust with workers to self-identify gaps and empowers suppliers to strengthen Human Resource systems to address issues, with a focus on issues impacting foreign workers. Issara works with the suppliers in sharing worker's concerns anonymously, providing support and follow-up throughout the supplier's improvement process. Following assessment of the concerns, Issara contacts the worker to provide an update and gather any additional feedback.

We continue to collaborate with industry experts, partners, industry associations, stakeholders and other organizations to understand, evaluate and address matters related to forced labor. We also continue to expand and evolve our work with other industry peers, NGOs, and organizations to increase respect for human rights and to accelerate positive impact in the countries where we and our suppliers operate. For more information about our work, please see the [Responsible Sourcing](#) section of our Purpose website.

This statement covers the period from June 1, 2022 to May 31, 2023.

The following NIKE (Inc. subsidiaries are required to publish a statement under the UK Modern Slavery Act: NIKE (UK) Limited and NIKE Retail B.V. This statement was approved by the Boards of Directors of those entities on October 25, 2023 and signed by the undersigned, a director of those entities, on October 30, 2023.

Milou Meijer, Director

Nike Australia Pty Ltd (Nike Australia), a subsidiary of NIKE, Inc., is required to submit a statement pursuant to the Australian Modern Slavery Act. Nike Australia has its headquarters in Melbourne and distributes, sells and markets NIKE athletic footwear and apparel. Nike Australia operates retail outlets in Australia and sells on wholesale basis in Australia and in the Pacific Islands. Nike Australia has approximately 600 employees engaged in administrative functions and retail sales. It does not engage in manufacturing and its supply chains are largely the same as for NIKE as a whole and principally managed as part of NIKE's global sourcing and manufacturing process. Accordingly, the policies and procedures described earlier in this statement apply on a global basis unless otherwise indicated, including to Nike Australia. We do not believe there are modern slavery risks unique to Nike Australia. Nike Australia does not own or control any other entities. This statement was approved by the Board of Directors of Nike Australia on October 25, 2023 and the undersigned, who is a member of that Board, has been authorized to sign this statement.

Mary I Hunter, Director, Nike Australia Pty. Ltd.